

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

**BATTLE OF BRITAIN MEMORIAL TRUST**  
**INDEX TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2008**

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# THE BATTLE OF BRITAIN MEMORIAL TRUST

## TRUSTEES AND ADVISORS

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<b>Name of Registered Charity</b>	The Battle of Britain Memorial Trust
<b>Registered Address</b>	PO Box 337, West Malling, Kent, ME6 9AA
<b>Charity Number</b>	803258
<b>Patron</b>	HRH Prince Michael of Kent GCVO
<b>Officers</b> (with no Trustee responsibilities)	Air Chief Marshal Sir Peter Squire GCB DFC AFC (Vice President) Lady Foxley-Norris (Life Vice President) Air Commodore Peter Brothers CBE DSO DFC* (Life Vice President) (Deceased 18 December 2008)
<b>Trustees</b>	Air Chief Marshal Sir Michael Graydon GCB, CBE (President) Richard Hunting (Chairman) BEng MBA Violet Lady Aitken The Hon Rory Aitken John Beazley DFC (Life Vice-President) Edwin Boorman OBE DL Lionel Anthony Edwards Mrs Shelley Gubelmann (Resigned March 2009) Air Vice-Marshal David Hawkins-Leth CB MBE DL (Resigned February 2009) John Henderson Group Captain John Hollowood Flight Lieutenant Bernard Hyde AE* Robert Neame CBE DL Annette Oliver (Resigned 18 February 2008) Roland Parry BA (Hons) FCCA (Hon Treasurer) Geoffrey Simpson FCIPR Group Captain Patrick Tootal OBE DL (Hon Secretary) Paul Tory (Resigned March 2009) Robin Green (Appointed 8 May 2008)
<b>Advisors</b>	
Auditors	Dendy Neville Limited, Maidstone, Kent
Solicitors	Furley Page, Canterbury, Kent
Bankers	NatWest Plc, Ashford, Kent
Stockbrokers	Rensburg Sheppards, London

# **THE BATTLE OF BRITAIN MEMORIAL TRUST**

## **REPORT OF THE TRUSTEES**

### **FOR THE YEAR ENDED 31 DECEMBER 2008**

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The Trustees of The Battle of Britain Memorial Trust present their report together with the financial statements for the year ended 31 December 2008.

The financial statements comply with current statutory requirements, the Trust Deed, and the Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP 2005).

#### **Objectives**

The Battle of Britain Memorial Trust was established under a Trust deed dated 4 June 1990 with the objects of erecting and maintaining a National Memorial to those who flew, fought and those who fell during the Battle of Britain in the summer and autumn of 1940 and to recognise a significant point in the war against Nazi Germany and also to develop the understanding of the heritage and history of the nation and the world in general.

A wholly owned private company, The Battle of Britain Memorial Limited, was also formed for the purpose of managing the Memorial Site, under license granted by the Trust, and of carrying on a small trading activity encompassing the sale of mementoes. The company was wound up in the year.

Visitors are invited to make donations towards Site maintenance in various collection boxes. The response continues to be excellent.

The Trust currently depends on donations from corporations, individuals and other benefactors together with fundraising activities. The Memorial was unveiled by Her Majesty Queen Elizabeth the Queen Mother in 1993 and the Trust's immediate objective is to build up funds to a level from which can be financed the care and maintenance of the Memorial and Site to the highest possible standards and to carry out Site improvements as the need arises. Along with similar organisations, the level of general donations has fallen and the decline in interest rates in the latter part of the year and the general performance of financial markets impacted negatively on the charity's investment income for the year end.

#### **Organisation**

The Trust's objects, powers and other constitutional matters are set out in the Trust Deed. It is governed by the Trustees, who meet on average five times a year. A Finance Committee, comprising the Chairman, Hon. Treasurer and Hon. Secretary, meets when necessary in the intervals between Trust meetings. The names of the Trustees are given in the list of Trustees and Advisors on page 1.

New Trustees join the Trust at the invitation of the Trustees.

By a Deed of Variation of Trust dated 3 October 2002 the Trustees agreed that the number of Trustees could be increased to 20 and that sub-committees could be appointed to manage specific duties and functions as directed by the Trustees to allow investments and modest trading activities.

Trustees receive regular written and oral briefings on the charity's services and activities. Those invited to become trustees have opportunities to meet with existing trustees to discuss the role and learn more about the charity's organisation, aims, objectives and operations.

#### **Patron**

HRH Prince Michael of Kent GCVO has been the Patron of the Trust since 19 November 2003.

## **THE BATTLE OF BRITAIN MEMORIAL TRUST**

### **REPORT OF THE TRUSTEES (continued)**

#### **FOR THE YEAR ENDED 31 DECEMBER 2008**

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#### **Financial Position and Fundraising**

At 31 December 2008, the Trust funds totalled £678,777 (2007: £736,617), comprising restricted, unrestricted and endowment funds of, respectively £223,553, £195,927 and £259,290 (2007: restricted £221,502, unrestricted of £156,777 and endowment £358,338).

The total incoming resources totalled £352,092 (2007: £103,530).

The Battle of Britain Memorial Limited was dissolved on 29 January 2008 to ease the administrative burden on the directors and the Trust. The retained surplus in the company was covenanted to the Trust and is included in these accounts.

#### **Reserves**

The Trust's total funds at 31 December 2008 stood at £678,777 which included an Expendable Endowment Fund of £259,290 and the Visitors Centre Fund of £75,584.

The aim is to build up the Expendable Endowment Fund to provide sufficient income for all normal maintenance of the Memorial and Site. In addition, the Trust is now raising funds to progress plans agreed in 2007 to develop the Visitors' Centre.

#### **Investments**

The Trustees have retained Rensburg Sheppards as Brokers and advisors for the investment portfolio. The objective of the management of the portfolio is to provide income towards the running costs of the Memorial. Security of capital is of prime importance and for this reason the portfolio is invested primarily in fixed interest securities, both bonds and preference shares. The balance is invested in a small number of higher yielding equities and Rensburg Sheppards have been given a discretionary mandate to manage these and the remainder of the portfolio, whilst bearing in mind a moderate level of risk. The Trustees have considered the performance of the portfolio in light of the current economic circumstances and discussed as appropriate with the brokers.

#### **Risk**

The Trustees have examined the major strategic, business and operational risks involved in the Trust's activities and are satisfied that appropriate reports and information have been produced to run the Trust's operations.

#### **Friends of the Few Association**

Following its inauguration in October 2000 the Friends of the Few was formally launched on 1 January 2001. It has been formed with the key role of keeping alive within the national memory the air battles of 1940; and, in particular, support of the Battle of Britain Memorial at Capel-le-Ferne. Membership is open to all and details have been widely advertised. Membership subscriptions (currently £25 p.a. and £10 p.a. for youth members) are, after deduction of running costs, to be spent on the maintenance of the Memorial and Site. The regular newsletters and the annual magazine, "1940", are well received by members and Hon. Friends from the Battle of Britain Fighter Association (Battle veterans). At the end of the seventh year the membership stood at 280 and the net income balance for the Trust was £4,063. Membership of the Association grew by an encouraging 17% and the Trustees will continue to promote membership in 2009.

## **THE BATTLE OF BRITAIN MEMORIAL TRUST**

### **REPORT OF THE TRUSTEES (continued)**

#### **FOR THE YEAR ENDED 31 DECEMBER 2008**

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##### **Memorial Maintenance**

The grass cutting service provided by Dover District Council continues. This excellent service was provided in 2008 for a fee of £5,012. This continues to be a most cost effective way to maintain the extensive grass areas of the Site. The Trustees are most grateful to Dover District Council for its generous support. In addition the Council charges the Trust no rates for the Site. Mr Young, a new contractor appointed for 2008, looks after the car park, the Hunting Lodge surrounds, the replica Sites and the weeding of the paved areas of the Memorial. This modest contract does much to increase the well cared for look of the Memorial which attracts very favourable comment from visitors. During 2008 rabbit burrows were disfiguring the bunds and could lead to extensive damage. During 2009 safe spraying is being used to deter rabbits and the bunds will be made good.

##### **Annual Memorial Day 7<sup>th</sup> July 2008**

Air Chief Marshal Sir Glenn Torpy GCB CBE DSO ADC, Chief of the Air Staff, was Guest of Honour at the 2008 Memorial Day, held on Sunday 7 July. The Chief of the Naval Staff and First Sea Lord Sir Jonathan Band GCB ADC also attended. The day was disrupted by poor weather with unseasonal high winds and rain showers which forced the early cancellation of the fly past and display by the BBMF. The feedback has been that the event was a success and that the adverse conditions demonstrated British grit! For the first time in two years Memorial Day registered a small profit. This was largely a result of a positive approach to sponsors to fund veterans' costs and a generous donation from the Beaverbrook Foundation and the Cadogan Family Trust. The decision to invite donations from guests of the Trust had increased receipts.

Trustees of the Memorial Trust acted as hosts on the day, led by the President, Air Chief Marshal Sir Michael Graydon and the Chairman, Richard Hunting. Key guests included the Lord Lieutenant of Kent, Alan Willett. Sixteen veterans of the Battle also witnessed the event. Also present were widows, children and grandchildren of the Few. Many celebrities also attended.

A small sub-committee of Trustees, supported by Mrs Janet Tootal as events organizer, plans Memorial Day. They are to be thanked for their hard work to make Memorial Day such a success.

##### **The Christopher Foxley-Norris Memorial Wall**

The Christopher Foxley-Norris Memorial Wall has proved to be a major asset to the Memorial and has attracted very favourable comment by visitors to the Site. There is an ongoing appeal to the Friends of the Few and members of the public for individual names on the Wall to be sponsored for a minimum donation of £30 to defray the cost of the Wall. This appeal raised £3,061 in 2008.

##### **Site Development**

In 2007 Trustees agreed that a modest, graduated development plan costing some £400,000 would be progressed. Two touch screens were installed at the end of the 2008 season and are proving popular with our visitors. This development is dependent upon on a number of circumstances and the trustees need to be satisfied that sufficient resources will be available to continue with these plans.

The remainder of the plan requires funding and the process of seeking funding support was progressed during the year. In the spring of 2008 a major donor was identified and briefed on the Trust's plans and has agreed to support the project to £100,000 provided it meets educational and heritage requirements. Another benefactor was approached who would not support the development plan but has agreed to provide a statue of Sir Keith Park at the Site.

## **THE BATTLE OF BRITAIN MEMORIAL TRUST**

### **TRUSTEES REPORT (continued)**

#### **FOR THE YEAR ENDED 31 DECEMBER 2008**

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#### **Royal Gala**

In line with the Trustees' decision to hold an annual fundraising event, a Variety Gala was staged on 7 September 2008 at the London Palladium in the presence of our Patron. Although the event was a great success and did much to promote the Trust, not enough revenue bearing tickets were sold. Financially, therefore, the event made a loss.

As a result, the Trustees looked long and hard at the implications of staging an event on this scale in the future. Measures are in place to ensure that major events have strict oversight and the financial risks are reduced to the minimum.

#### **Site Management**

Mrs Lynn Hall runs the Memorial Site and Hunting Lodge. She is aided by a small team of volunteers who have helped to staff the Lodge. The wonderful support from all the Trust's voluntary helpers recruited by Mrs Hall has ensured that the Memorial Site has had a most successful year. A monetary value cannot realistically be placed on all these donated services and the Trustees wish to record their grateful thanks.

#### **Trustees' Responsibilities**

The Trustees have absolute discretion to invest the funds of the Trust; no restrictions are placed on these powers to invest.

Charity law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of the affairs of the charity for that period.

In preparing the accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently; make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless there are indications that the Trust will be discontinued.

The Trustees have a duty to keep proper accounting records, to safeguard the assets of the Trust and to take reasonable steps for the prevention and detection of fraud and other irregularities.

FOR AND ON BEHALF OF THE TRUSTEES

Richard Hunting  
Chairman

18 June 2009

**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF  
THE BATTLE OF BRITAIN MEMORIAL TRUST  
FOR THE YEAR ENDED 31 DECEMBER 2008**

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We have audited the financial statements of The Battle of Britain Memorial Trust for the year ended 31 December 2008, which comprise the Consolidated Statement of Financial Activities, the Balance Sheet and related notes. These financial statements have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and in accordance with the accounting policies set out therein.

This report is made solely to the charity's trustees, as a body, in accordance with section 43 of the Charities Act 1993 and regulations made under section 44 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of Trustees and Auditors**

The Trustees' responsibilities for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Trustees' Responsibilities.

We have been appointed as auditors under Section 43 of the Charities Act 1993 and report in accordance with regulations made under Section 44 of that Act. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Charities Act 1993. We also report to you if, in our opinion, the Trustees' Report is not consistent with the financial statements, if the charity has not kept proper accounting records, or if we have not received all the information and explanations we require for our audit.

We read the information contained in the Trustees' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF  
THE BATTLE OF BRITAIN MEMORIAL TRUST (Continued)  
FOR THE YEAR ENDED 31 DECEMBER 2008**

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**Basis of opinion**

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Trustees' in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming an opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**Opinion**

In our opinion the financial statements:

- give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs as at 31 December 2008 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended; and
- have been properly prepared in accordance with the Charities Act 1993.

Dendy Neville Limited  
Chartered Accountants  
3 - 4 Bower Terrace  
Tonbridge Road  
Maidstone  
Kent  
ME16 8RY

29 June 2009

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**STATEMENT OF FINANCIAL ACTIVITIES**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

	<u>Notes</u>	<u>Unrestricted Fund</u> £	<u>Restricted Fund</u> £	<u>Endowment Fund</u> £	<u>Total 2008</u> £	<u>Total 2007</u> £
<b>INCOMING RESOURCES</b>						
<b>Incoming resources from generated funds:</b>						
<i>Voluntary income:</i>						
Donations and gifts		27,748	4,062	-	31,808	24,321
Bequests and legacies		68,887	-	-	68,887	-
Collections boxes		8,267	-	-	8,267	10,016
<i>Activities for generating funds:</i>						
Functions		189,440	-	-	189,440	33,268
Friends of the Few Association		-	5,941	-	5,941	5,631
Trading activity		20,715	-	-	20,715	3,371
Investment income	2	25,835	-	-	25,835	21,546
<b>Incoming resources from charitable activities:</b>						
Grants received		-	-	-	-	5,000
Other income		1,199	-	-	1,199	715
Net loss from trading subsidiary		-	-	-	-	(338)
<b>TOTAL INCOMING RESOURCES</b>		<u>342,089</u>	<u>10,003</u>	<u>-</u>	<u>352,092</u>	<u>103,530</u>
<b>RESOURCES EXPENDED</b>						
<b>Cost of generating funds</b>						
Cost of trading activity	4	17,217	-	-	17,217	3,557
Costs of generating voluntary income	4	216,915	1,878	-	218,793	61,695
<b>Charitable activities</b>	4	65,697	6,074	-	71,771	60,539
<b>Governance costs</b>	4	3,103	-	-	3,103	3,014
<b>TOTAL RESOURCES EXPENDED</b>		<u>302,932</u>	<u>7,952</u>	<u>-</u>	<u>310,884</u>	<u>128,805</u>
<b>NET INCOMING RESOURCES BEFORE OTHER RECOGNISED GAINS</b>		39,157	2,051	-	41,208	(25,275)
<b>OTHER RECOGNISED GAINS</b>						
Profit on disposal of investments		-	-	-	-	23,981
(Losses)/gains on revaluation of investments	6	-	-	(99,048)	(99,048)	(16,249)
		<u>39,157</u>	<u>2,051</u>	<u>(99,048)</u>	<u>(57,840)</u>	<u>(17,543)</u>
<b>TRANSFERS BETWEEN FUNDS</b>						
Transfers during the year		-	-	-	-	-
<b>NET MOVEMENT IN FUNDS</b>		<u>39,157</u>	<u>2,051</u>	<u>(99,048)</u>	<u>(57,840)</u>	<u>(17,543)</u>
Funds balances brought forward at 1 January 2008		156,777	221,502	358,338	736,617	773,016
<b>FUND BALANCES CARRIED FORWARD AT 31 DECEMBER 2008</b>		<u>195,934</u>	<u>223,553</u>	<u>259,290</u>	<u>678,777</u>	<u>755,473</u>

The notes on pages 10 to 17 form part of these financial statements.

# THE BATTLE OF BRITAIN MEMORIAL TRUST

## BALANCE SHEET

AS AT 31 DECEMBER 2008

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	Notes	£	2008	£	£	2007	£
<b>FIXED ASSETS</b>							
Tangible assets	5	212,884			201,416		
Investments	6	334,088			434,917		
		<u>          </u>		546,972	<u>          </u>		636,333
<b>CURRENT ASSETS</b>							
Stock		10,072			2,210		
Debtors	7	29,799			10,098		
Cash at bank and in hand		29,473			24,781		
Cash on short term bank deposit		72,364			94,882		
		<u>          </u>			<u>          </u>		
			141,708			131,971	
<b>CREDITORS: amounts falling due within one year</b>	8	(9,903)			(31,687)		
<b>NET CURRENT ASSETS</b>		<u>          </u>		131,805	<u>          </u>		100,284
<b>NET ASSETS</b>				<b>678,777</b>			<b>736,617</b>
				<u>          </u>			<u>          </u>
Restricted funds	9	223,553			221,502		
Expendable Endowment Fund		259,290			358,338		
Unrestricted funds		195,934			156,777		
		<u>          </u>			<u>          </u>		
<b>TOTAL FUNDS</b>				<b>678,777</b>			<b>736,617</b>
				<u>          </u>			<u>          </u>

These financial statements were approved by the Trustees on 18 June 2009.

Roland Parry (Trustee)

Richard Hunting (Trustee)

The notes on pages 10 to 17 form part of these accounts

# THE BATTLE OF BRITAIN MEMORIAL TRUST

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 DECEMBER 2008

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#### 1. ACCOUNTING POLICIES

##### a) Basis of Accounts Preparation

The financial statements have been prepared under the historical cost of convention, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP 2005) issued in March 2005, the Charities Act 1993 and applicable accounting standards.

##### b) Quoted Investments and investment income

Investments are stated at market value at the balance sheet date. Investment income is recognised on a receipts basis.

##### c) Stocks

Stocks are stated at the lower of cost and net realisable value.

##### d) Donations and functions

Donations and income from functions are recognised on a cash received basis.

##### e) Legacies

Legacies are included in the accounts when the Trustees are notified that they are receivable.

##### f) Expenditure

Expenditure is recognised in the accounts as and when an obligation arises.

Costs of generating funds comprise the costs associated with hosting fund raising events, the Friends of the Few Association and the provision of information and publications to interested parties.

Charitable expenditure comprises costs incurred by the charity in connection with its charitable activities, specifically in relation to the operation and maintenance of the Memorial site and associated management and administration costs.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity.

##### g) Depreciation

Fixed assets are included at cost and depreciation is calculated to write down the cost of tangible assets over their useful lives as follows:

Memorial Wall	2% straight line
Visitors' centre	2% straight line
Hurricane and Spitfire	5% straight line
Security and office equipment	25% reducing balance
Furniture, fittings and equipment	25% reducing balance
Site equipment	25% reducing balance

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

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**1. ACCOUNTING POLICIES (CONTINUED)**

**h) Memorial**

All costs, except those related to the Visitors' Centre and Memorial Wall (shown in note 5), associated with the construction and erection of the Memorial and the preparation of its site were written off to the income and expenditure account as the costs were incurred.

**i) Gifts in kind and donated assets**

Gifts in kind and donated assets are recognised at market value where possible.

<b>2. INVESTMENT INCOME</b>	<b>Unrestricted Fund £</b>	<b>Restricted Fund £</b>	<b>Total 2008 £</b>	<b>Total 2007 £</b>
Interest received	9,291	-	9,291	10,797
Dividends received	16,544	-	16,544	10,749
	<u>25,835</u>	<u>-</u>	<u>25,835</u>	<u>21,546</u>

**3. NET INCOMING RESOURCES FOR THE YEAR**

are stated after charging:

	<b>2008 £</b>	<b>2007 £</b>
Depreciation of tangible assets	15,878	10,030
Auditors' remuneration: as auditor	1,500	1,500
non-audit services	617	882

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

**4. TOTAL RESOURCES EXPENDED**

	<u>Basis of Allocation</u>	<u>Trading Activity</u> £	<u>Voluntary Income</u> £	<u>Memorial Site</u> £	<u>Governance</u> £	<u>2008 Total</u> £	<u>2007 Total</u> £
<b>Costs directly allocated to activities</b>							
Site works and equipment	Direct	-	-	3,856	-	3,856	9,950
Site running expenses	Direct	-	-	15,139	-	15,139	10,570
Visitors' centre maintenance	Direct	-	-	3,178	-	3,178	1,837
Purchase of goods	Direct	10,363	-	-	-	10,363	1,393
Wages and volunteer expenses	Usage	6,556	-	6,555	-	13,111	2,164
<b>Support costs allocated to activities</b>							
Insurances	Usage	-	-	1,825	-	1,825	-
Wages	Usage	-	-	-	-	-	1,533
Function expenses	Direct	-	201,045	-	-	201,045	51,139
Tour costs	Direct	-	2,331	-	-	2,331	785
Fund raising materials	Direct	-	13,539	-	-	13,539	7,516
Friends of the Few Association	Direct	-	1,878	-	-	1,878	2,255
Office costs	Usage	-	-	20,928	-	20,928	14,116
Travel and subsistence	Usage	-	-	1,981	986	2,967	1,984
Bank charges	Usage	298	-	-	-	298	-
Auditor's fees	Usage	-	-	-	2,117	2,117	2,382
Legal and professional fees	Direct	-	-	2,431	-	2,431	2,816
Depreciation	Usage	-	-	15,878	-	15,878	10,030
Loss on disposal of fixed assets	Direct	-	-	-	-	-	227
Feasibility study costs	Usage	-	-	-	-	-	8,108
		<u>17,217</u>	<u>218,793</u>	<u>71,771</u>	<u>3,103</u>	<u>310,884</u>	<u>128,805</u>

No Trustees received any remuneration during the year. Reimbursements totalling £986 (2007: £837) were made for expenses incurred on travelling, subsistence and office costs. No other expenses were claimed by Trustees.

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

**5. FIXED ASSETS**

	<u>Memorial Wall</u>	<u>Visitors' Centre</u>	<u>Hurricane and Spitfire</u>	<u>Security and Office Equipment</u>	<u>Site Equipment</u>	<u>Furniture, Fittings and Equipment</u>	<u>Total</u>
	£	£	£	£	£	£	£
<b>Cost</b>							
At 31 January 2008	77,260	101,967	49,772	27,945	3,425	1,681	262,050
Additions	-	-	-	25,813	-	1,533	27,346
Disposals	-	-	-	-	-	-	-
At 31 December 2008	<u>77,260</u>	<u>101,967</u>	<u>49,772</u>	<u>53,758</u>	<u>3,425</u>	<u>3,214</u>	<u>289,396</u>
<b>Depreciation</b>							
At 1 January 2008	4,329	23,737	11,389	16,534	3,096	1,549	60,634
Charge in year	1,547	2,039	2,488	9,306	82	416	15,878
Disposals	-	-	-	-	-	-	-
At 31 December 2008	<u>5,876</u>	<u>25,776</u>	<u>13,877</u>	<u>25,840</u>	<u>3,178</u>	<u>1,965</u>	<u>76,512</u>
<b>Net Book Value</b>							
At 31 December 2008	<u>71,384</u>	<u>76,191</u>	<u>35,895</u>	<u>27,918</u>	<u>247</u>	<u>1,249</u>	<u>212,884</u>
At 31 December 2007	<u>72,931</u>	<u>78,230</u>	<u>38,383</u>	<u>11,411</u>	<u>329</u>	<u>132</u>	<u>201,416</u>

Expenditure incurred in respect of the Battle of Britain Memorial and the Beaverbrook Wall, which took place in 1993 and 1998 respectively, has been written off in the Statement of Financial Activities, as described in note 1(i).

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

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**6. INVESTMENTS**

	<b>2008</b>	<b>2007</b>
	<b>£</b>	<b>£</b>
<b>Unquoted Investment in UK Subsidiary</b>		
The Battle of Britain Memorial Limited	-	100
	<hr/>	<hr/>
<b>UK Quoted Investment</b>		
Hunting Plc:		
Market value at 1 January 2007	-	150,000
Unrealised gains at balance sheet date	-	-
Disposal	-	(176,301)
Realised gain at balance sheet date	-	26,301
	<hr/>	<hr/>
Market value at 31 December 2008	-	-
	<hr/>	<hr/>
<b>UK Managed Portfolio</b>		
Rensburg Sheppard:		
Market value at 1 January 2008	334,494	276,097
Additions	99,583	89,709
Disposals	(20,000)	(12,742)
Unrealised gains/(losses) at balance sheet date	(99,048)	(16,250)
Realised gain at the balance sheet date	-	(2,320)
	<hr/>	<hr/>
Market value at 31 December 2008	315,029	334,494
Cash held as part of portfolio	17,559	98,823
	<hr/>	<hr/>
	332,588	433,317
	<hr/>	<hr/>
<b>Other Investments</b>		
Oil painting	1,500	1,500
	<hr/>	<hr/>
	334,088	434,917
	<hr/> <hr/>	<hr/> <hr/>

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

**6. INVESTMENTS (continued)**

	<b>Holding <u>2008</u></b>	<b>Holding <u>2007</u></b>
Treasury 5% Stock 2008	-	£20,000
Treasury 5¾% Stock 2009	*	£20,000
Treasury 4¾% Stock 2010	£10,000	£10,000
Treasury 5% Stock 2012	*	£20,000
Treasury 5% Stock 2014	*	£20,000
Treasury 4¾% Stock 2015	*	£20,000
Abbey National 10.375% non-cum	12,000	12,000
Aviva plc Ord 25p	2,000	2,000
AXA Property Trust Ord NPV	10,000	10,000
Co-operative Bank 9.25% non-cum	12,000	12,000
HBOS 6.475% non-cum	16,000	16,000
HBOS 9.25% non-cum	12,000	12,000
HSBC Holdings Ord US\$0.50	800	800
Standard Chartered 7.375% non-cum	15,000	15,000
Premier Farnell 89.2p CC Red	1,000	1,000
BT Group Ord 5p	3,000	3,000
Scot & Sthn Energy Ord 50p	400	400
Lloyds TSB Group Ord 25p	2,000	900
Lloyds TSB Group New Ord 25p	869	-
Insight Fund TST Ord	-	8,800
Ishares FTSE UK Dividend Plus	2,000	2,000
Ishares Ii Plc Ishares FTSE Epra/Nareit Gb	800	-
City of London Inv Ord 25p	6,000	6,000
Vodafone Ord US\$0.114	7,000	4,375
Barclays Ord 25p	2,000	2,000
Wolseley Ord 25p	1,200	1,200
Glaxosmithkline Ord 25p	850	850
BP Ord US\$0.25	2,000	-
Royal Dutch Shell B Ord €0.07	500	-
Lonmin Ord US\$1	300	-
Smith (Ds) Ord 10p	4,000	-
Unilever Plc Ord 3.1111p	500	-
William Hill Ord 10p	2,000	-
Land Securities Gp Ord 10p	600	-
Invista Fnd Prop T Ord Shs NPV	8,800	-
Keystone Inv Tst Ord 50p	1,400	-

Holdings marked (\*) represents more than 5% of investments held.

**7. DEBTORS**

	<b>2008</b>	<b>2007</b>
	<b>£</b>	<b>£</b>
Other debtors	29,799	10,098

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

**8. CREDITORS: Amounts falling due within one year**

	<b>2008</b>	<b>2007</b>
	<b>£</b>	<b>£</b>
Other creditors and accruals	9,903	31,687
	<u>9,903</u>	<u>31,687</u>

**9. RESTRICTED FUNDS**

	<b>Balance at 1 January <u>2008</u> £</b>	<b>Incoming Resources £</b>	<b>Resources Expended £</b>	<b>Transfers £</b>	<b>Balance 31 December <u>2008</u> £</b>
Visitor's Centre Fund	77,623	-	(2,039)	-	75,584
Friends of the Few Association	22,581	5,941	(1,878)	-	26,644
Hurricane Fund	57,759	-	(2,488)	-	55,271
Memorial Wall Fund	57,539	4,062	(1,547)	-	60,054
New Development Fund	6,000	-	-	-	6,000
	<u>221,502</u>	<u>10,003</u>	<u>(7,952)</u>	<u>-</u>	<u>223,553</u>
	<u>221,502</u>	<u>10,003</u>	<u>(7,952)</u>	<u>-</u>	<u>223,553</u>

The Visitor's Centre Fund was established in 1994 to provide w.c. and limited catering facilities, together with an area for the sale of general memorabilia. The Centre was opened in June 1995 and a conservatory extension was later added to provide a covered refreshment area. The Fund is represented by tangible assets.

The Friends of the Few Association was inaugurated in October 2000.

The Hurricane Fund was established in 2002 to provide funds for the purchase and maintenance of replica aircraft on display at the memorial.

The Memorial Wall Fund was set up in 2004 to provide funds for the construction of a memorial wall dedicated to the memory of the Few.

The New Development Fund was set up in 2007 to provide funds for new developments at the Visitor Centre.

**THE BATTLE OF BRITAIN MEMORIAL TRUST**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2008**

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**10. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	<b><u>Tangible</u></b> <b><u>Assets</u></b> <b>£</b>	<b><u>Investments</u></b> <b>£</b>	<b>Net</b> <b><u>Current</u></b> <b><u>Assets</u></b> <b>£</b>	<b><u>Total</u></b> <b>£</b>
Restricted Funds	183,470	-	40,083	223,553
Expendable Endowment Fund	-	241,731	17,559	259,290
Unrestricted Funds	29,414	92,357	74,163	195,934
	<u>212,884</u>	<u>334,088</u>	<u>131,805</u>	<u>678,777</u>

The Expendable Endowment Fund is, in furtherance of Trust policy, to build up capital from which to provide income for the maintenance of the Memorial in perpetuity.

No restrictions are placed upon any of the funds, other than in respect of the objectives of the restricted funds as detailed in note 9. It is considered that, as at the Balance Sheet date, the balance on each fund is adequate for the stated purpose.